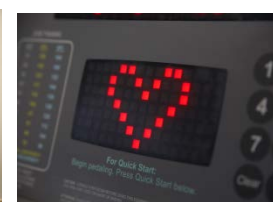
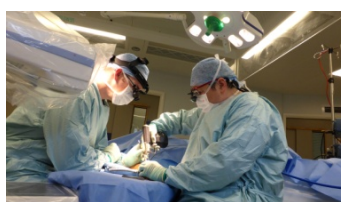


Headline Report – Maternity Services

Quarter 3 including update on key metrics in January and February 2020



Report Headlines

- Challenging CQC inspection:
 - Reflected and responded positively to comments and concerns raised
- Midwifery and Obstetric Staffing:
 - Agreement to increase midwifery establishment by 5.22 WTE and recruit to 6.33 WTE maternity leave cover
 - Consultant Obstetric and Gynaecologist agreement to recruit 4 x locum posts
- New Maternity Dashboard:
 - Demonstrates consistently good outcomes for normal birth, caesarean section, instrumental birth
 - Presentation of monthly stillbirth figures provides improved visualisation of monthly trends
 - Breastfeeding initiation rate lower than usual. Thought that this could be a data collection issue as no contributory changes in practice. To be monitored.
- PMRT:
 - Neonatologist capacity to complete reviews within timeframe escalated as a concern

Report Headlines

- Improved Monthly Review of Stillbirths:
 - 10 stillbirths in Q3. 4 cases still awaiting cause. No obvious themes or trends following review of the 6 other cases. Remaining case was a concealed pregnancy/unwitnessed birth
- Continuity of Carer:
 - Improved position in Q3
 - On track to deliver 35% target by end of March 2020 (target 35%)
- HSIB update:
 - 3 cases reported during Q3. 5 in total.
 - 4 completed reports returned. No additional issues to those identified during initial 72 hour reviews.
 - Quarterly HSIB update to be presented at PSSC, including lessons learned. 1st presentation due in March.
- 2 SI's in Q3:
 - 1 x never event of a retained tampon during perineal repair
 - 1 x SI identified retrospectively following PMRT review. 36 week IUD, missed opportunity to act on a small baby. Datix not completed at the time of the event

2019/20 CQC Inspection



Bradford Teaching Hospitals
NHS Foundation Trust

- What they said:
 - Concerns raised regarding perceived lack of understanding of monthly stillbirth position, including why the rate increased during 2019
 - Confusion regarding reported midwifery staffing position and what they 'saw' during the inspection
 - Criticism that the service did not adhere to mitigation described in the maternity theatres ventilation risk assessment
 - No safety concerns requiring immediate action identified by the inspectorate team
 - Recognition of improvement work as a result of previous inspections/quality summit
- Immediate action taken:
 - Additional information requests were provided within the required timeframe
 - Included clarity on stillbirth, midwifery staffing and theatre mitigation in place
 - Processes changed to ensure that Trust Board have sight of monthly stillbirth rate and that the service are acting on themes/trends emerging
 - Bi-monthly midwifery staffing paper approved and agreement given to increase the establishment. Immediate recruitment commenced
 - Service have reflected on the comments and concerns raised and have identified a number of key areas requiring focus and transformation in order to become outstanding

Q4 focus on:

- Improved delivery of one to one care in labour:
 - Improved position in December but dropped again in January
 - 'Re-launch' of definition in January through lessons learned
 - Audit to check definition embedded planned in March
 - Maternity 'Work as One' week planned in April with focus on one to one care
- Becoming an 'outstanding' maternity service:
 - Planned programme of work to move the service to outstanding
 - Team are presenting the ambition and what we need to achieve this to the Executives in March
 - Initial thoughts include major QI/transformation work in antenatal services in line with Saving Babies Lives implementation

January / February 2020 – Update KPI

- Work has started on the preparation for the new Maternity Theatre suite
 - Activity through theatre 2 is being monitored on a daily basis and reviewed by the risk team weekly
 - Building should commence
- 1 to 1 care in labour, the rate fell in January and has increased in February
 - January
 - February
- IUD / Still Births in January and February have all had a 72 hour review and the reviews have been seen by the Chief Nurse of Medical Director. All will be reviewed as part of the PMRT
 - January 4 Still Births
 - February 3 Still Births